

Gross margin-I, -II, Personnel expenses, Operating-Profit, C.=Change to previous year Revenues = 100%

Process	ArcMittal 2009		ArcMittal 2010		ArcMittal 2011		ArcMittal 2012		ArcMittal 2013	
	CFS Twelf months ended December 31,2009 published by Company		CFS Three Months ended June 30, 2009 published by Company		CFS Three Months ended September 30,2009 published by Company		CFS Three Monthhs ended December 31,2009 published by Company		CFS Three Monthhs ended Marrch 31,2010 published by Company	
R1 C.Revenues (% Mill.USD)	-47.9	-59,826.0	-76.7	-49,934.0	6.5	994.0	15.3	2,472.0	0.1	10.0
R2 C.Gross margin I/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	-10.8	-34,164.0	5.1	14,297.0	-3.0	-9,000.0	-1.8	-5,297.0	-100.0	-281,703.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 External sales	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
03 Revenues	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0
04 Total operating performance	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0
05 Material expense	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
06 Gross margin I	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0
07 Other operating income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
08 Other costs I	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
09 Other costs II	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
10 Other costs III	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
11 Other costs IV	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
12 Other costs V	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
13 Other taxes	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
14 Other operating expenses	-94.2	-61,331.0	-107.7	-16,340.0	-97.6	-15,780.0	-88.6	-16,511.0	-89.9	-16,764.0
15 Cost of pensions	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
16 C. Provisions ordinary + etc.	12.4	8,049.0	-20.1	-3,056.0	0.0	0.0	0.0	0.0	0.0	0.0
17 Expenses-Income ASRAP	-81.8	-53,282.0	-127.8	-19,396.0	-97.6	-15,780.0	-88.6	-16,511.0	-89.9	-16,764.0
18 Gross margin II	18.2	11,828.0	-27.8	-4,220.0	2.4	390.0	11.4	2,131.0	10.1	1,888.0
19 Personnel costs	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
20 Operating profit	18.2	11,828.0	-27.8	-4,220.0	2.4	390.0	11.4	2,131.0	10.1	1,888.0
21 C.Acc. other Comprehensive Income	12.4	8,049.0	-20.1	-3,056.0	0.0	0.0	0.0	0.0	0.0	0.0
22 C.Provisions for pension plans	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
23 C.Provisions ordinary	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
24 C. Provisions ordinary + etc.	12.4	8,049.0	-20.1	-3,056.0	0.0	0.0	0.0	0.0	0.0	0.0

Non-Operating-Profit, Balance of interest Revenues = 100%

Process	ArcMittal 2009		ArcMittal 2010		ArcMittal 2011		ArcMittal 2012		ArcMittal 2013	
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R1 C.Revenues (% Mill.USD)	-47.9	-59,826.0	-76.7	-49,934.0	6.5	994.0	15.3	2,472.0	0.1	10.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	-10.8	-34,164.0	5.1	14,297.0	-3.0	-9,000.0	-1.8	-5,297.0	-100.0	-281,703.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 External sales	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
03 Revenues	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0
04 Income investments in other comp.	0.1	58.0	12.4	1,877.0	11.8	1,900.0	0.5	101.0	0.5	94.0
05 Income investments financ. assets	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
06 Income extraordinary cash	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
07 Income extraordinary ch. prov.	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
08 Loss investments in other comp.	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
09 Use of provisions	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
10 Expenses extraordinary cash	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
11 Expenses extraordinary ch. prov.	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
12 Other financial income	-2.0	-1,311.0	0.0	0.0	0.0	0.0	-2.7	-512.0	-0.3	-55.0
13 Provisions extraordinary	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
14 Proceeds retirements fixed assets	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
15 Proceeds retirements curr. assets	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
16 Non operating profit	-1.9	-1,253.0	12.4	1,877.0	11.8	1,900.0	-2.2	-411.0	0.2	39.0
17 Interest income	0.3	190.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
18 Interest expenses	-2.6	-1,696.0	-2.6	-401.0	-2.4	-387.0	-2.2	-415.0	-1.9	-355.0
19 Balance of interest	-2.3	-1,506.0	-2.6	-401.0	-2.4	-387.0	-2.2	-415.0	-1.9	-355.0

Profit, Unappropriated net income, Depreciation, EBIT, EBITDA Revenues = 100%

Process	ArcMittal 2009		ArcMittal 2010		ArcMittal 2011		ArcMittal 2012		ArcMittal 2013	
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	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
R1 C.Revenues (% Mill.USD)	-47.9	-59,826.0	-76.7	-49,934.0	6.5	994.0	15.3	2,472.0	0.1	10.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	-10.8	-34,164.0	5.1	14,297.0	-3.0	-9,000.0	-1.8	-5,297.0	-100.0	-281,703.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 External sales	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
03 Revenues	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0
04 Operating profit	18.2	11,828.0	-27.8	-4,220.0	2.4	390.0	11.4	2,131.0	10.1	1,888.0
05 Non operating profit	-1.9	-1,253.0	12.4	1,877.0	11.8	1,900.0	-2.2	-411.0	0.2	39.0
06 C.Acc. o. Comp. Income + C.Provisions	-12.4	-8,049.0	20.1	3,056.0	0.0	0.0	0.0	0.0	0.0	0.0
07 Depreciation total	-8.4	-5,457.0	-15.8	-2,405.0	-11.7	-1,884.0	-7.8	-1,447.0	-6.4	-1,202.0
08 Balance of interest	-2.3	-1,506.0	-2.6	-401.0	-2.4	-387.0	-2.2	-415.0	-1.9	-355.0
09 Profit before tax	-6.8	-4,437.0	-13.8	-2,093.0	0.1	19.0	-0.8	-142.0	2.0	370.0
10 Taxes on income	6.9	4,512.0	8.2	1,239.0	5.6	899.0	6.9	1,286.0	1.9	349.0
11 Profit after tax	0.1	75.0	-5.6	-854.0	5.7	918.0	6.1	1,144.0	3.9	719.0
12 Balance br.forw. from prior year	-2.1	-1,338.0	-2.3	-352.0	-1.9	-306.0	-1.8	-335.0	-1.5	-282.0
13 Transfer/withdraw Retain. earnings	2.0	1,297.0	7.5	1,144.0	-3.7	-597.0	-5.7	-1,070.0	-2.1	-397.0
14 Minority interests (inc.-/loss+)	-0.1	-34.0	0.4	62.0	-0.1	-15.0	-0.4	-74.0	-0.2	-40.0
15 Unappropriated net income calc.	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
16 Unappropriated net income eq.	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
17 Impairment of goodwill	0.9	564.0	0.0	0.0	0.0	0.0	2.7	502.0	0.0	0.0
18 Depreciation Intangible assets	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
19 Depreciation PPE/Amortization	7.5	4,893.0	8.1	1,228.0	7.6	1,222.0	7.1	1,325.0	6.4	1,202.0
20 Depreciation financial assets	0.0	0.0	7.8	1,177.0	4.1	662.0	-2.0	-380.0	0.0	0.0
21 Depreciation total	8.4	5,457.0	15.8	2,405.0	11.7	1,884.0	7.8	1,447.0	6.4	1,202.0
22 EBIT	-4.5	-2,931.0	-11.1	-1,692.0	2.5	406.0	1.5	273.0	3.9	725.0
23 EBITDA	3.9	2,526.0	4.7	713.0	14.2	2,290.0	9.2	1,720.0	10.3	1,927.0

Assets, W = Working Capital, F = Financial Capital Revenues = 100%

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R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	-10.8	-34,164.0	5.1	14,297.0	-3.0	-9,000.0	-1.8	-5,297.0	-100.0	-281,703.0
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02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
03 Revenues	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0
04 Goodwill	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
05 Intangible assets	26.2	17,034.0	108.0	16,397.0	105.2	17,005.0	91.4	17,034.0	87.8	16,385.0
06 Property, plant and equipment (PPE)	92.7	60,385.0	400.1	60,715.0	379.8	61,414.0	323.9	60,385.0	310.2	57,866.0
07 Financial assets F	26.8	17,471.0	99.5	15,096.0	102.6	16,588.0	93.7	17,471.0	92.4	17,234.0
08 Fixed assets	145.7	94,890.0	607.6	92,208.0	587.6	95,007.0	509.0	94,890.0	490.5	91,485.0
09 Inventories W	25.9	16,835.0	181.8	27,591.0	104.5	16,900.0	90.3	16,835.0	95.8	17,873.0
10 Accounts receivable W	8.8	5,750.0	97.5	14,795.0	40.9	6,612.0	30.8	5,750.0	36.1	6,733.0
11 Receiv. fr. affili. companies W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
12 Deferred tax asset W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
13 Other assets W	6.5	4,213.0	-97.1	-14,739.0	30.5	4,934.0	22.6	4,213.0	21.9	4,088.0
14 Prepaid expenses W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
15 Working Capital (assets)	41.2	26,798.0	182.2	27,647.0	175.9	28,446.0	143.8	26,798.0	153.8	28,694.0
16 Receiv. fr. affili. companies F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
17 Receiv. fr. related companies F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
18 Other assets F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
19 Commercial paper F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
20 Cash and cash equivalents F	9.2	6,009.0	47.9	7,263.0	36.4	5,884.0	32.2	6,009.0	20.1	3,756.0
21 Financial Capital (assets)	9.2	6,009.0	47.9	7,263.0	36.4	5,884.0	32.2	6,009.0	20.1	3,756.0
22 Total assets/ liabilities and equity	196.1	127,697.0	837.6	127,118.0	799.9	129,337.0	685.0	127,697.0	664.5	123,935.0

Liabilities and stockholder equity, W = Working Capital, F = Financial Capital Revenues = 100%

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	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	
01 External sales	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0	
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
03 Revenues	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0	
04 Capital stock	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
05 Add.paid-in capit.+ retain.earn.	89.1	57,989.0	379.0	57,515.0	372.9	60,291.0	327.5	61,045.0	317.4	59,199.0	
06 Minority interest	6.7	4,353.0	25.0	3,796.0	22.4	3,619.0	23.4	4,353.0	20.8	3,888.0	
07 Accum. other Comprehensive Income	4.7	3,056.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
08 Unappropriated net income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
09 Stockholders equity	100.4	65,398.0	404.0	61,311.0	395.2	63,910.0	350.8	65,398.0	338.2	63,087.0	
10 Provisions for pension plans	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
11 Other provisions non current	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
12 Other provisions current	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
13 Provisions	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
14 Accounts payable	W	16.4	10,676.0	53.4	8,106.0	60.5	9,777.0	57.3	10,676.0	62.8	11,719.0
15 Total segment liabilities	W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
16 Deferred tax liability	W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
17 Other liabilities	W	41.2	26,811.0	181.7	27,575.0	174.3	28,187.0	143.8	26,811.0	132.5	24,719.0
18 Deferred income	W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
19 Working Capital (liabilities)		57.6	37,487.0	235.1	35,681.0	234.8	37,964.0	201.1	37,487.0	195.4	36,438.0
20 Long-term debt	F	31.8	20,677.0	146.0	22,164.0	134.7	21,787.0	110.9	20,677.0	104.1	19,420.0
21 Short-term debt	F	6.4	4,135.0	52.5	7,962.0	35.1	5,676.0	22.2	4,135.0	26.8	4,990.0
22 Notes payable	F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
23 Total segment liabilities	F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
24 Liabilities to related companies	F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
25 Other liabilities	F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
26 Financial Capital (liabilities)		38.1	24,812.0	198.5	30,126.0	169.8	27,463.0	133.1	24,812.0	130.9	24,410.0
27 Total assets/ liabilities and equity		196.1	127,697.0	837.6	127,118.0	799.9	129,337.0	685.0	127,697.0	664.5	123,935.0

Please note: ASRAP simulates strategically exclusively in complete years only. Companies publish in complete years and in quarters. ASRAP uses the ASRAP Annual Files also for the representation of the companies published quarters. The designation of the quarter is clearly presented entered at the head of the quarter

Invested Capital, Sources of Financing Revenues = 100%

Process	ArcMittal 2009		ArcMittal 2010		ArcMittal 2011		ArcMittal 2012		ArcMittal 2013	
	CFS Twelf months ended December 31,2009 published by Company		CFS Three Months ended June 30, 2009 published by Company		CFS Three Months ended September 30,2009 published by Company		CFS Three Monthhs ended December 31,2009 published by Company		CFS Three Monthhs ended Marrch 31,2010 published by Company	
R1 C.Revenues (% Mill.USD)	-47.9	-59,826.0	-76.7	-49,934.0	6.5	994.0	15.3	2,472.0	0.1	10.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	-10.8	-34,164.0	5.1	14,297.0	-3.0	-9,000.0	-1.8	-5,297.0	-100.0	-281,703.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 External sales	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
03 Revenues	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0
04 Working Capital (assets)	41.2	26,798.0	182.2	27,647.0	175.9	28,446.0	143.8	26,798.0	153.8	28,694.0
05 Working Capital (liabilities)	-57.6	-37,487.0	-235.1	-35,681.0	-234.8	-37,964.0	-201.1	-37,487.0	-195.4	-36,438.0
06 Working Capital	-16.4	-10,689.0	-52.9	-8,034.0	-58.9	-9,518.0	-57.3	-10,689.0	-41.5	-7,744.0
07 Financial Capital (assets)	9.2	6,009.0	47.9	7,263.0	36.4	5,884.0	32.2	6,009.0	20.1	3,756.0
08 Financial Capital (liabilities)	-38.1	-24,812.0	-198.5	-30,126.0	-169.8	-27,463.0	-133.1	-24,812.0	-130.9	-24,410.0
09 Indebtedness	28.9	18,803.0	150.7	22,863.0	133.5	21,579.0	100.9	18,803.0	110.7	20,654.0
10 Fixed assets	145.7	94,890.0	607.6	92,208.0	587.6	95,007.0	509.0	94,890.0	490.5	91,485.0
11 Working Capital	-16.4	-10,689.0	-52.9	-8,034.0	-58.9	-9,518.0	-57.3	-10,689.0	-41.5	-7,744.0
12 Invested Capital	129.3	84,201.0	554.7	84,174.0	528.7	85,489.0	451.7	84,201.0	449.0	83,741.0
13 Stockholders equity	100.4	65,398.0	404.0	61,311.0	395.2	63,910.0	350.8	65,398.0	338.2	63,087.0
14 Provisions	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
15 Indebtedness	28.9	18,803.0	150.7	22,863.0	133.5	21,579.0	100.9	18,803.0	110.7	20,654.0
16 Sources of Financing	129.3	84,201.0	554.7	84,174.0	528.7	85,489.0	451.7	84,201.0	449.0	83,741.0

Please note: ASRAP simulates strategically exclusively in complete years only. Companies publish in complete years and in quarters. ASRAP uses the ASRAP Annual Files also for the representation of the companies published quarters. The designation of the quarter is clearly presented entered at the head of the quarter

Invested Capital, Sources of Financing Total assets = 100%, Invested Capital = 100%

Process	ArcMittal 2009		ArcMittal 2010		ArcMittal 2011		ArcMittal 2012		ArcMittal 2013	
	CFS Twelf months ended December 31,2009 published by Company		CFS Three Months ended June 30, 2009 published by Company		CFS Three Months ended September 30,2009 published by Company		CFS Three Monthhs ended December 31,2009 published by Company		CFS Three Monthhs ended Marrch 31,2010 published by Company	
R1 C.Revenues (% Mill.USD)	-47.9	-59,826.0	-76.7	-49,934.0	6.5	994.0	15.3	2,472.0	0.1	10.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	-10.8	-34,164.0	5.1	14,297.0	-3.0	-9,000.0	-1.8	-5,297.0	-100.0	-281,703.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 External sales	51.0	65,110.0	11.9	15,176.0	12.5	16,170.0	14.6	18,642.0	15.0	18,652.0
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
03 Revenues	51.0	65,110.0	11.9	15,176.0	12.5	16,170.0	14.6	18,642.0	15.0	18,652.0
04 Fixed assets	74.3	94,890.0	72.5	92,208.0	73.5	95,007.0	74.3	94,890.0	73.8	91,485.0
05 Working Capital (assets)	21.0	26,798.0	21.7	27,647.0	22.0	28,446.0	21.0	26,798.0	23.2	28,694.0
06 Financial Capital (assets)	4.7	6,009.0	5.7	7,263.0	4.5	5,884.0	4.7	6,009.0	3.0	3,756.0
07 Total assets/ liabilities and equity	100.0	127,697.0	100.0	127,118.0	100.0	129,337.0	100.0	127,697.0	100.0	123,935.0
08 Stockholders equity	51.2	65,398.0	48.2	61,311.0	49.4	63,910.0	51.2	65,398.0	50.9	63,087.0
09 Provisions	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
10 Working Capital (liabilities)	29.4	37,487.0	28.1	35,681.0	29.4	37,964.0	29.4	37,487.0	29.4	36,438.0
11 Financial Capital (liabilities)	19.4	24,812.0	23.7	30,126.0	21.2	27,463.0	19.4	24,812.0	19.7	24,410.0
12 Total assets/ liabilities and equity	100.0	127,697.0	100.0	127,118.0	100.0	129,337.0	100.0	127,697.0	100.0	123,935.0
13 Fixed assets	112.7	94,890.0	109.5	92,208.0	111.1	95,007.0	112.7	94,890.0	109.2	91,485.0
14 Working Capital	-12.7	-10,689.0	-9.5	-8,034.0	-11.1	-9,518.0	-12.7	-10,689.0	-9.2	-7,744.0
15 Invested Capital	100.0	84,201.0	100.0	84,174.0	100.0	85,489.0	100.0	84,201.0	100.0	83,741.0
16 Stockholders equity	77.7	65,398.0	72.8	61,311.0	74.8	63,910.0	77.7	65,398.0	75.3	63,087.0
17 Provisions	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
18 Indebtedness	22.3	18,803.0	27.2	22,863.0	25.2	21,579.0	22.3	18,803.0	24.7	20,654.0
19 Sources of Financing	100.0	84,201.0	100.0	84,174.0	100.0	85,489.0	100.0	84,201.0	100.0	83,741.0

Please note: ASRAP simulates strategically exclusively in complete years only. Companies publish in complete years and in quarters. ASRAP uses the ASRAP Annual Files also for the representation of the companies published quarters. The designation of the quarter is clearly presented entered at the head of the quarter

Change in assets, W = Working Capital, F = Financial Capital Revenues = 100%

Process	ArcMittal 2009		ArcMittal 2010		ArcMittal 2011		ArcMittal 2012		ArcMittal 2013	
	CFS Twelf months ended December 31,2009 published by Company		CFS Three Months ended June 30, 2009 published by Company		CFS Three Months ended September 30,2009 published by Company		CFS Three Monthhs ended December 31,2009 published by Company		CFS Three Monthhs ended Marrch 31,2010 published by Company	
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
R1 C.Revenues (% Mill.USD)	-47.9	-59,826.0	-76.7	-49,934.0	6.5	994.0	15.3	2,472.0	0.1	10.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	-10.8	-34,164.0	5.1	14,297.0	-3.0	-9,000.0	-1.8	-5,297.0	-100.0	-281,703.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 External sales	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
03 Revenues	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0
04 C.Goodwill	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
05 C.Intangible assets	1.4	915.0	-4.2	-637.0	3.8	608.0	0.2	29.0	-3.5	-649.0
06 C.Property, plant and equipment	-0.6	-370.0	2.2	330.0	4.3	699.0	-5.5	-1,029.0	-13.5	-2,519.0
07 C.Financial assets F	8.7	5,671.0	-15.6	-2,375.0	9.2	1,492.0	4.7	883.0	-1.3	-237.0
08 Change Fixed assets	9.5	6,216.0	-17.7	-2,682.0	17.3	2,799.0	-0.6	-117.0	-18.3	-3,405.0
09 C.Inventories W	-12.1	-7,906.0	70.9	10,756.0	-66.1	-10,691.0	-0.3	-65.0	5.6	1,038.0
10 C.Accounts receivable W	-1.5	-987.0	59.6	9,045.0	-50.6	-8,183.0	-4.6	-862.0	5.3	983.0
11 C.Receiv. fr. affili. companies W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
12 C.Deferred tax asset W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
13 C.Other assets W	-1.8	-1,147.0	-124.9	-18,952.0	121.7	19,673.0	-3.9	-721.0	-0.7	-125.0
14 C.Prepaid expenses W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
15 Change Working Capital (assets)	-15.4	-10,040.0	5.6	849.0	4.9	799.0	-8.8	-1,648.0	10.2	1,896.0
16 C.Receiv. fr. affili. companies F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
17 C.Receiv. fr. related companies F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
18 C.Other assets F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
19 C.Commercial paper F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
20 C.Cash and cash equivalents F	-2.4	-1,567.0	8.3	1,254.0	-8.5	-1,379.0	0.7	125.0	-12.1	-2,253.0
21 C.Financial Capital (assets)	-2.4	-1,567.0	8.3	1,254.0	-8.5	-1,379.0	0.7	125.0	-12.1	-2,253.0
22 Change Total assets	-8.3	-5,391.0	-3.8	-579.0	13.7	2,219.0	-8.8	-1,640.0	-20.2	-3,762.0

Change in liabilities and equity, W = Working Capital, F = Financial Capital Revenues = 100%

Process	ArcMittal 2009		ArcMittal 2010		ArcMittal 2011		ArcMittal 2012		ArcMittal 2013		
	CFS Twelf months ended December 31,2009 published by Company		CFS Three Months ended June 30, 2009 published by Company		CFS Three Months ended September 30,2009 published by Company		CFS Three Monthhs ended December 31,2009 published by Company		CFS Three Monthhs ended Marrch 31,2010 published by Company		
R1 C.Revenues (% Mill.USD)	-47.9	-59,826.0	-76.7	-49,934.0	6.5	994.0	15.3	2,472.0	0.1	10.0	
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
R3 C.Employees (% Employ.)	-10.8	-34,164.0	5.1	14,297.0	-3.0	-9,000.0	-1.8	-5,297.0	-100.0	-281,703.0	
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	
01 External sales	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0	
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
03 Revenues	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0	
04 C.Capital stock	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
05 C.Add.paid-in capit.+ retain.earn.	-3.3	-2,142.0	-3.1	-474.0	17.2	2,776.0	4.0	754.0	-9.9	-1,846.0	
06 C.minority interest	0.5	321.0	-3.7	-557.0	-1.1	-177.0	3.9	734.0	-2.5	-465.0	
07 C.Acc. other Comprehensive Income	12.4	8,049.0	-20.1	-3,056.0	0.0	0.0	0.0	0.0	0.0	0.0	
08 C.Unappropriated net income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
09 Change Stockholders equity	9.6	6,228.0	-26.9	-4,087.0	16.1	2,599.0	8.0	1,488.0	-12.4	-2,311.0	
10 C.Provisions for pension plans	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
11 C.Other provisions non current	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
12 C.Other provisions current	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
13 Change Provisions	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
14 C.Accounts payable	W	0.3	175.0	-16.9	-2,570.0	10.3	1,671.0	4.8	899.0	5.6	1,043.0
15 C.Total segment liabilities	W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
16 C.Deferred tax liability	W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
17 C.Other liabilities	W	-3.9	-2,530.0	5.0	764.0	3.8	612.0	-7.4	-1,376.0	-11.2	-2,092.0
18 C.Deferred income	W	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
19 Change Working Capital (liabilities)		-3.6	-2,355.0	-11.9	-1,806.0	14.1	2,283.0	-2.6	-477.0	-5.6	-1,049.0
20 C.Long-term debt	F	-7.7	-4,990.0	9.8	1,487.0	-2.3	-377.0	-6.0	-1,110.0	-6.7	-1,257.0
21 C.Short-term debt	F	-6.6	-4,274.0	25.2	3,827.0	-14.1	-2,286.0	-8.3	-1,541.0	4.6	855.0
22 C.Notes payable	F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
23 C.Total segment liabilities	F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
24 C.Liabilities to related companies	F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
25 C.Other liabilities	F	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
26 C.Financial Capital (liabilities)		-14.2	-9,264.0	35.0	5,314.0	-16.5	-2,663.0	-14.2	-2,651.0	-2.2	-402.0
27 Change Total assets		-8.3	-5,391.0	-3.8	-579.0	13.7	2,219.0	-8.8	-1,640.0	-20.2	-3,762.0

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Change Invested Capital, Change Sources of Financing Revenues = 100%

Process	ArcMittal 2009		ArcMittal 2010		ArcMittal 2011		ArcMittal 2012		ArcMittal 2013	
	CFS Twelf months ended December 31,2009 published by Company		CFS Three Months ended June 30, 2009 published by Company		CFS Three Months ended September 30,2009 published by Company		CFS Three Monthhs ended December 31,2009 published by Company		CFS Three Monthhs ended Marrch 31,2010 published by Company	
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
R1 C.Revenues (% Mill.USD)	-47.9	-59,826.0	-76.7	-49,934.0	6.5	994.0	15.3	2,472.0	0.1	10.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	-10.8	-34,164.0	5.1	14,297.0	-3.0	-9,000.0	-1.8	-5,297.0	-100.0	-281,703.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 External sales	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
03 Revenues	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0
04 Change Working Capital (assets)	-15.4	-10,040.0	5.6	849.0	4.9	799.0	-8.8	-1,648.0	10.2	1,896.0
05 Change Working Capital (liabilities)	3.6	2,355.0	11.9	1,806.0	-14.1	-2,283.0	2.6	477.0	5.6	1,049.0
06 Change Working Capital	-11.8	-7,685.0	17.5	2,655.0	-9.2	-1,484.0	-6.3	-1,171.0	15.8	2,945.0
07 C.Financial Capital (assets)	-2.4	-1,567.0	8.3	1,254.0	-8.5	-1,379.0	0.7	125.0	-12.1	-2,253.0
08 C.Financial Capital (liabilities)	14.2	9,264.0	-35.0	-5,314.0	16.5	2,663.0	14.2	2,651.0	2.2	402.0
09 Change Indebtedness (balance sheet)	-11.8	-7,697.0	26.8	4,060.0	-7.9	-1,284.0	-14.9	-2,776.0	9.9	1,851.0
10 Change Fixed assets	9.5	6,216.0	-17.7	-2,682.0	17.3	2,799.0	-0.6	-117.0	-18.3	-3,405.0
11 Change Working Capital	-11.8	-7,685.0	17.5	2,655.0	-9.2	-1,484.0	-6.3	-1,171.0	15.8	2,945.0
12 Change Invested Capital	-2.3	-1,469.0	-0.2	-27.0	8.1	1,315.0	-6.9	-1,288.0	-2.5	-460.0
13 Change Stockholders equity	9.6	6,228.0	-26.9	-4,087.0	16.1	2,599.0	8.0	1,488.0	-12.4	-2,311.0
14 Change Provisions	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
15 Change Indebtedness (balance sheet)	-11.8	-7,697.0	26.8	4,060.0	-7.9	-1,284.0	-14.9	-2,776.0	9.9	1,851.0
16 Change Sources of Financing	-2.3	-1,469.0	-0.2	-27.0	8.1	1,315.0	-6.9	-1,288.0	-2.5	-460.0

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Capital addition, Capital distribution (dividends), Interest Rates Revenues = 100%

Process	ArcMittal 2009		ArcMittal 2010		ArcMittal 2011		ArcMittal 2012		ArcMittal 2013	
	CFS Twelf months ended December 31,2009 published by Company		CFS Three Months ended June 30, 2009 published by Company		CFS Three Months ended September 30,2009 published by Company		CFS Three Monthhs ended December 31,2009 published by Company		CFS Three Monthhs ended Marrch 31,2010 published by Company	
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
R1 C.Revenues (% Mill.USD)	-47.9	-59,826.0	-76.7	-49,934.0	6.5	994.0	15.3	2,472.0	0.1	10.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	-10.8	-34,164.0	5.1	14,297.0	-3.0	-9,000.0	-1.8	-5,297.0	-100.0	-281,703.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 External sales	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
03 Revenues	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0
04 C.Capital stock	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
05 C.Add. paid-in capital	-1.3	-845.0	4.4	670.0	13.5	2,179.0	-1.7	-316.0	-12.0	-2,243.0
06 Capital addition	-1.3	-845.0	4.4	670.0	13.5	2,179.0	-1.7	-316.0	-12.0	-2,243.0
07 C.Add.paid-in capit.+ retain.earn.	-3.3	-2,142.0	-3.1	-474.0	17.2	2,776.0	4.0	754.0	-9.9	-1,846.0
08 Transfer/withdraw Retain. earnings	2.0	1,297.0	7.5	1,144.0	-3.7	-597.0	-5.7	-1,070.0	-2.1	-397.0
09 C.Add. paid-in capital	-1.3	-845.0	4.4	670.0	13.5	2,179.0	-1.7	-316.0	-12.0	-2,243.0
10 C.Unappropriated net income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
11 Unappropriated net income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
12 Balance br.forw. from prior year	-2.1	-1,338.0	-2.3	-352.0	-1.9	-306.0	-1.8	-335.0	-1.5	-282.0
13 Capital distribution (dividends)	-2.1	-1,338.0	-2.3	-352.0	-1.9	-306.0	-1.8	-335.0	-1.5	-282.0
14 Financial Capital (assets) average	32.9	21,428.0	151.0	22,919.5	138.6	22,415.5	123.2	22,976.0	119.2	22,235.0
15 Interest income	0.3	190.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
16 Interest rate (earned on assets)	0.9		0.0		0.0		0.0		0.0	
17 Financial Capital (liabilities) average	45.2	29,444.0	181.0	27,469.0	178.1	28,794.5	140.2	26,137.5	131.9	24,611.0
18 Interest expenses	2.6	1,696.0	2.6	401.0	2.4	387.0	2.2	415.0	1.9	355.0
19 Interest rate (incurred on debt)	5.8		1.5		1.3		1.6		1.4	

Statement of Cash Flows, Indebtedness Revenues = 100%

Process	ArcMittal 2009		ArcMittal 2010		ArcMittal 2011		ArcMittal 2012		ArcMittal 2013	
	CFS Twelf months ended December 31,2009 published by Company		CFS Three Months ended June 30, 2009 published by Company		CFS Three Months ended September 30,2009 published by Company		CFS Three Monthhs ended December 31,2009 published by Company		CFS Three Monthhs ended Marrch 31,2010 published by Company	
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
R1 C.Revenues (% Mill.USD)	-47.9	-59,826.0	-76.7	-49,934.0	6.5	994.0	15.3	2,472.0	0.1	10.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	-10.8	-34,164.0	5.1	14,297.0	-3.0	-9,000.0	-1.8	-5,297.0	-100.0	-281,703.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 External sales	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0
02 Intercompany sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
03 Revenues	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0
04 Indebtedness start year (balance)	40.7	26,500.0	123.9	18,803.0	141.4	22,863.0	115.8	21,579.0	100.8	18,803.0
05 Operating profit	18.2	11,828.0	-27.8	-4,220.0	2.4	390.0	11.4	2,131.0	10.1	1,888.0
06 Non operating profit	-1.9	-1,253.0	12.4	1,877.0	11.8	1,900.0	-2.2	-411.0	0.2	39.0
07 Change Working Capital	11.8	7,685.0	-17.5	-2,655.0	9.2	1,484.0	6.3	1,171.0	-15.8	-2,945.0
08 Minority interests (inc.-/loss+)	-0.1	-34.0	0.4	62.0	-0.1	-15.0	-0.4	-74.0	-0.2	-40.0
09 C.minority interest	0.5	321.0	-3.7	-557.0	-1.1	-177.0	3.9	734.0	-2.5	-465.0
10 Capital addition	-1.3	-845.0	4.4	670.0	13.5	2,179.0	-1.7	-316.0	-12.0	-2,243.0
11 Capital distribution (dividends)	-2.1	-1,338.0	-2.3	-352.0	-1.9	-306.0	-1.8	-335.0	-1.5	-282.0
12 Addition to goodwill	-0.9	-564.0	0.0	0.0	0.0	0.0	-2.7	-502.0	0.0	0.0
13 Retirement of goodwill	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
14 Addition to intangible assets	-2.9	-1,870.0	-12.3	-1,870.0	-4.7	-757.0	-10.0	-1,870.0	3.5	649.0
15 Retirement of intangible assets	1.5	955.0	16.3	2,478.0	0.9	149.0	9.9	1,841.0	0.0	0.0
16 Capital expenditures in PPE	-4.3	-2,792.0	-8.9	-1,352.0	-10.9	-1,758.0	-1.6	-296.0	-2.9	-539.0
17 Proceeds from sale of PPE	-2.7	-1,731.0	5.4	823.0	-1.0	-163.0	0.0	0.0	10.0	1,856.0
18 Addition to financial assets	-4.8	-3,153.0	-28.0	-4,247.0	-15.2	-2,464.0	-2.7	-503.0	0.0	0.0
19 Retirement of financial assets	-3.9	-2,518.0	30.1	4,562.0	1.9	310.0	0.0	0.0	1.3	237.0
20 Balance of interest	-2.3	-1,506.0	-2.6	-401.0	-2.4	-387.0	-2.2	-415.0	-1.9	-355.0
21 Taxes on income	6.9	4,512.0	8.2	1,239.0	5.6	899.0	6.9	1,286.0	1.9	349.0
22 Indebtedness end of year (cash flow)	28.9	18,803.0	150.7	22,863.0	133.5	21,579.0	100.9	18,803.0	110.7	20,654.0
23 Indebtedness end of year (balance)	28.9	18,803.0	150.7	22,863.0	133.5	21,579.0	100.9	18,803.0	110.7	20,654.0
24 Change Indebtedness (cash flow)	-11.8	-7,697.0	26.8	4,060.0	-7.9	-1,284.0	-14.9	-2,776.0	9.9	1,851.0
25 Indebtedness-average-year	34.8	22,651.5	137.3	20,833.0	137.4	22,221.0	108.3	20,191.0	105.8	19,728.5

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Change Cash and cash equivalents, Free Cash Flow Revenues = 100%

Process	ArcMittal 2009		ArcMittal 2010		ArcMittal 2011		ArcMittal 2012		ArcMittal 2013	
	CFS Twelf months ended December 31,2009 published by Company		CFS Three Months ended June 30, 2009 published by Company		CFS Three Months ended September 30,2009 published by Company		CFS Three Monthhs ended December 31,2009 published by Company		CFS Three Monthhs ended Marrch 31,2010 published by Company	
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
R1 C.Revenues (% Mill.USD)	-47.9	-59,826.0	-76.7	-49,934.0	6.5	994.0	15.3	2,472.0	0.1	10.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	-10.8	-34,164.0	5.1	14,297.0	-3.0	-9,000.0	-1.8	-5,297.0	-100.0	-281,703.0
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
01 Cash by/for(-) operating activit.	32.7	21,266.0	-27.4	-4,160.0	26.5	4,286.0	20.2	3,762.0	-5.5	-1,024.0
02 Cash by/for(-) investing activit.	-17.9	-11,673.0	2.6	394.0	-29.0	-4,683.0	-7.1	-1,330.0	11.8	2,203.0
03 Cash by/for(-) financing activit.	-17.1	-11,160.0	33.8	5,137.0	-6.1	-982.0	-14.2	-2,642.0	-18.4	-3,432.0
04 C.Cash and cash equiv. from Cash Flow	-2.4	-1,567.0	8.3	1,254.0	-8.5	-1,379.0	0.7	125.0	-12.1	-2,253.0
05 Operating profit	18.2	11,828.0	-27.8	-4,220.0	2.4	390.0	11.4	2,131.0	10.1	1,888.0
06 Non operating profit	-1.9	-1,253.0	12.4	1,877.0	11.8	1,900.0	-2.2	-411.0	0.2	39.0
07 Balance of interest	-2.3	-1,506.0	-2.6	-401.0	-2.4	-387.0	-2.2	-415.0	-1.9	-355.0
08 Taxes on income	6.9	4,512.0	8.2	1,239.0	5.6	899.0	6.9	1,286.0	1.9	349.0
09 Gross Cash Flow	20.9	13,581.0	-9.9	-1,505.0	17.3	2,802.0	13.9	2,591.0	10.3	1,921.0
10 Change Working Capital	11.8	7,685.0	-17.5	-2,655.0	9.2	1,484.0	6.3	1,171.0	-15.8	-2,945.0
11 Addition to goodwill	-0.9	-564.0	0.0	0.0	0.0	0.0	-2.7	-502.0	0.0	0.0
12 Retirement of goodwill	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
13 Addition to intangible assets	-2.9	-1,870.0	-12.3	-1,870.0	-4.7	-757.0	-10.0	-1,870.0	3.5	649.0
14 Retirement of intangible assets	1.5	955.0	16.3	2,478.0	0.9	149.0	9.9	1,841.0	0.0	0.0
15 Capital expenditures in PPE	-4.3	-2,792.0	-8.9	-1,352.0	-10.9	-1,758.0	-1.6	-296.0	-2.9	-539.0
16 Proceeds from sale of PPE	-2.7	-1,731.0	5.4	823.0	-1.0	-163.0	0.0	0.0	10.0	1,856.0
17 Addition to financial assets	-4.8	-3,153.0	-28.0	-4,247.0	-15.2	-2,464.0	-2.7	-503.0	0.0	0.0
18 Retirement of financial assets	-3.9	-2,518.0	30.1	4,562.0	1.9	310.0	0.0	0.0	1.3	237.0
19 Capital addition	-1.3	-845.0	4.4	670.0	13.5	2,179.0	-1.7	-316.0	-12.0	-2,243.0
20 Capital distribution (dividends)	-2.1	-1,338.0	-2.3	-352.0	-1.9	-306.0	-1.8	-335.0	-1.5	-282.0
21 Free Cash Flow	11.4	7,410.0	-22.7	-3,448.0	9.1	1,476.0	9.6	1,781.0	-7.2	-1,346.0

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Revenues-, Total assets-, Invested-Capital, Equity-Rentability % = Key Figures

Process	ArcMittal 2009		ArcMittal 2010		ArcMittal 2011		ArcMittal 2012		ArcMittal 2013	
	CFS Twelf months ended December 31,2009 published by Company		CFS Three Months ended June 30, 2009 published by Company		CFS Three Months ended September 30,2009 published by Company		CFS Three Monthhs ended December 31,2009 published by Company		CFS Three Monthhs ended Marrch 31,2010 published by Company	
	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD	%	Mill. USD
R1 C.Revenues (% Mill.USD)	-47.9	-59,826.0	-76.7	-49,934.0	6.5	994.0	15.3	2,472.0	0.1	10.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	-10.8	-34,164.0	5.1	14,297.0	-3.0	-9,000.0	-1.8	-5,297.0	-100.0	-281,703.0
01 Revenues	100.0	65,110.0	100.0	15,176.0	100.0	16,170.0	100.0	18,642.0	100.0	18,652.0
02 Operating profit/Revenues	18.2		-27.8		2.4		11.4		10.1	
03 EBITDA/Revenues	3.9		4.7		14.2		9.2		10.3	
04 Depreciation total/Revenues	8.4		15.8		11.7		7.8		6.4	
05 EBIT/Revenues	-4.5		-11.1		2.5		1.5		3.9	
06 Balance of interest/Revenues	-2.3		-2.6		-2.4		-2.2		-1.9	
07 Profit after tax/Revenues	0.1		-5.6		5.7		6.1		3.9	
08 Total assets = end of year	100.0	127,697.0	100.0	127,118.0	100.0	129,337.0	100.0	127,697.0	100.0	123,935.0
09 Operating profit/T.A.	9.3		-3.3		0.3		1.7		1.5	
10 Gross Cash Flow/T.A.	10.6		-1.2		2.2		2.0		1.6	
11 Free Cash Flow/T.A.	5.8		-2.7		1.1		1.4		-1.1	
12 Balance of interest/T.A.	-1.2		-0.3		-0.3		-0.3		-0.3	
13 Profit after tax/T.A.	0.1		-0.7		0.7		0.9		0.6	
14 Return on Total Assets	-2.1		-1.3		0.3		0.2		0.6	
15 Invested Capital = end of year	100.0	84,201.0	100.0	84,174.0	100.0	85,489.0	100.0	84,201.0	100.0	83,741.0
16 Profit after tax/I.C.	0.1		-1.0		1.1		1.4		0.9	
17 ROIC/I.C.	-3.3		-2.0		0.5		0.3		0.9	
18 Gross cash flow/I.C.	16.1		-1.8		3.3		3.1		2.3	
19 Stockholders equity = end of year	100.0	65,398.0	100.0	61,311.0	100.0	63,910.0	100.0	65,398.0	100.0	63,087.0
20 EBITDA/S.E.	3.9		1.2		3.6		2.6		3.1	
21 Return on Stockholders equity/S.E.	0.1		-1.4		1.4		1.7		1.1	
22 Gross Cash Flow/S.E.	20.8		-2.5		4.4		4.0		3.0	
23 Free cash flow/S.E.	11.3		-5.6		2.3		2.7		-2.1	

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Employees, Productivity/, Personnel costs/, EBIT/, EBITDA/ Employee-year % = Change to previous year

Process	ArcMittal 2009		ArcMittal 2010		ArcMittal 2011		ArcMittal 2012		ArcMittal 2013	
	CFS Twelf months ended Dezember 31,2009 published by Company		CFS Three Months ended June 30, 2009 published by Company		CFS Three Months ended September 30,2009 published by Company		CFS Three Monthhs ended December 31,2009 published by Company		CFS Three Monthhs ended Marrch 31,2010 published by Company	
R1 C.Revenues (% Mill.USD)	-47.9	-59,826.0	-76.7	-49,934.0	6.5	994.0	15.3	2,472.0	0.1	10.0
R2 C.Gross margin l/Revenues (% %Points)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
R3 C.Employees (% Employ.)	-10.8	-34,164.0	5.1	14,297.0	-3.0	-9,000.0	-1.8	-5,297.0	-100.0	-281,703.0
01 Revenues (% Mill.USD)	65,110.0		15,176.0		16,170.0		18,642.0		18,652.0	
02 Employees total average	281,703.0		296,000.0		287,000.0		281,703.0		0.0	
	%	1000 USD	%	1000 USD	%	1000 USD	%	1000 USD	%	1000 USD
03 Revenues/employee-year	-41.6	231.1	-77.8	51.3	9.9	56.3	17.5	66.2	!	!
04 Material expense/employee-year	!	0.0	!	0.0	!	0.0	!	0.0	!	!
05 Gross margin l/employee-year	-41.6	231.1	-77.8	51.3	9.9	56.3	17.5	66.2	!	!
06 Expenses-Income ASRAP/empl.year	-47.9	-189.1	-65.4	-65.5	-16.1	-55.0	6.6	-58.6	!	!
07 Productivity/employee-year	28.3	42.0	-134.0	-14.3	109.5	1.4	456.7	7.6	!	!
08 Personnel costs/employee-year	!	0.0	!	0.0	!	0.0	!	0.0	!	!
09 Operating profit/employee-year	28.3	42.0	-134.0	-14.3	109.5	1.4	456.7	7.6	!	!
10 EBIT/employee-year	-124.2	-10.4	45.1	-5.7	124.7	1.4	-31.5	1.0	!	!
11 EBITDA/employee-year	-85.6	9.0	-73.1	2.4	231.2	8.0	-23.5	6.1	!	!

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